

***FM 100-1**
Headquarters
Department of the Army
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THE ARMY

FOREWORD

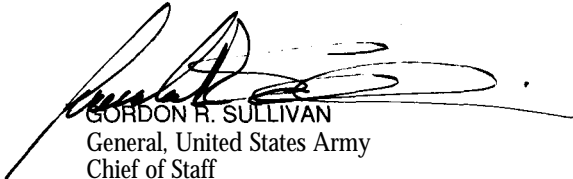
The U.S. Army is a doctrine-based organization in a values-centered profession. Our doctrine establishes a common language for professional soldiers, communicates institutional knowledge, and establishes a shared understanding of organizational purpose. The 1994 version of FM 100-1, *The Army*, is the foundation for all Army doctrine. From our doctrine flows how we think about the world and how we train, equip, and organize our forces to serve the Nation.

In 1989 the world changed. When we watched the Berlin Wall fall, we knew that it was an historic moment, and the past five years have proved our intuition correct. The international environment today is substantially different from the one the Nation faced during the years of the Cold War, and the publication of this manual, along with the 1993 edition of FM 100-5, *Operations*, represents the continuing progression of the Army's intellectual adaptation to the changed strategic environment.

In the midst of a changed world, FM 100-1 reaffirms the Army's basis in the principles of our Nation's founding. The essence of the Army, our values, our professional ethos, our basis in the Constitution and the laws of the Nation, are constants upon which the citizens of the United States rely. The soldiers of America's Army are citizen-volunteers who serve in either the active or reserve components; volunteers who serve the Nation in every state, city and town in the United States. We are the Army of a democratic nation and our institutional core is selfless service to the Nation as prescribed by the Constitution.

While the professional basis of the Army is unchanged, our professional knowledge continues to evolve to account for modern challenges. FM 100-1 documents that intellectual evolution and establishes warfighting principles for the employment of the Army which are relevant to the contemporary environment. The Army is a learning organization: we have learned to succeed across the full range of conflict and instability that may require military organizations and capabilities. This manual incorporates those lessons.

For over two hundred years the Army has served the United States in war and peace. Our tradition of selfless service that began under George Washington remains as the bedrock of the Army today. Our tradition of delivering success at whatever the Nation asks of us is strengthened through our understanding and articulation of the modern principles of war included in this manual. Our tradition of citizen-soldiers with its roots in the colonial period is as viable and important today as at anytime in our history. We are an Army that is rooted in the traditions of our democracy and an Army that leads the world in the theory and practice of warfighting. The Nation expects and needs us to lead the world on both accounts. America's Army is today, and must remain in the future, trained and ready for our Nation's call.



GORDON R. SULLIVAN
General, United States Army
Chief of Staff